Value Creation Process

Business model

Social Challenges Surrounding Japan's Infrastructure

Materiality

Challenge the status quo

INFRONEER Vision 2030

Civil Engineering Business

Infrastructure Management Business

Building Construction Business

Road Civil Engineering Business

Related Businesses

Machinery Business

Maximizing Added Value

"Construction" × "De-construction"

Comprehensive System × Area Expansion

Creating New Value

Strengthening the Foundation of Value Creation

Capital Recycling

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Input
Six Business Foundations to Support Growth

Output

KPIs

Financial Indicators

Non-financial Indicators

Functional Value

Environmental Value

Convivial Value

Outcome

INFRONEER's Vision of Society

with the **Earth**

with **Society**